

ALUM FORUM: U.S. INDUSTRY EXPERIENCE

John Weritz Vice President Standards and Technology

September 22, 2021

WHO WE ARE

The Aluminum Association

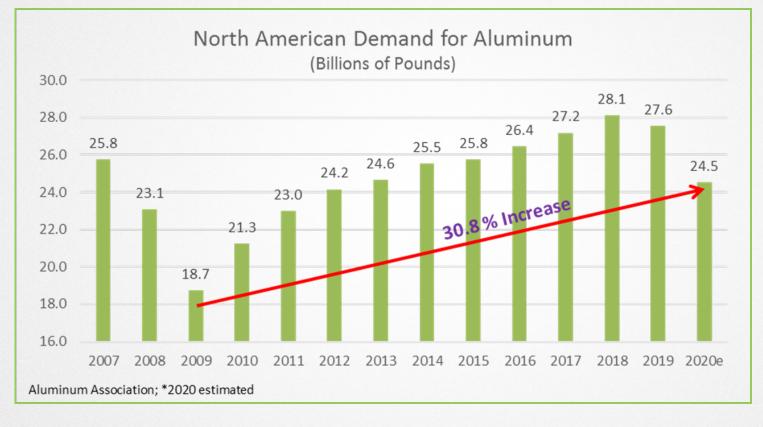
- 120 member companies across value chain
- Represent vast majority of North American aluminum production and fabrication
- \$70B industry directly employs 166,000 workers (indirectly supports +494,000)
- Role is to:
 - Boost Competitiveness
 - Grow Aluminum's Voice
 - Develop Key Research
 - Enhance Industry Safety
 - Provide Essential Standards & Data

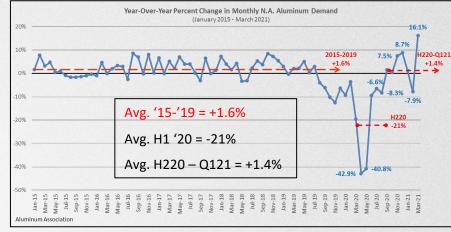
U.S. Aluminum Industry Direct Jobs by Sector						
	2013	2016	2018	2020	% Change 2018-2020	% Change 2013-2020
Primary/Alumina	12,787	4,879	3,131	4,829	54.2%	-62.2%
Secondary (Recycling)	9,428	9,507	9,412	8,691	-7.7%	-7.8%
Sheet/Plate/Extrusion	61,806	62,327	63,757	62,883	-1.4%	1.7%
Foundries	45,234	50,867	51,364	50,551	-1.6%	11.8%
Forgings	10,328	10,462	10,888	10,464	-3.9%	1.3%
Coatings	2,814	3,132	2,838	2,664	-6.1%	-5.3%
Metal Service Centers	23,142	24,631	26,563	26,146	-1.6%	13.0%
Total	165,539	165,804	167,953	166,228	-1.0%	0.4%

Learn more at alumimum.org/economy



BIG PICTURE TRENDS





COVID-19 Pandemic: "Essential" Industry, Profound Impact on Operations & Markets

Sustainability: Proactive Market Growth & Development Opportunities

New Administration, New Congress: Shift in Policy Focus -- Infrastructure, Climate, Trade, Regulations, Spending

Macro-Economy: Supply Chain Challenges, Labor Availability, Inflation (?)



ALUMINUM MARKET TODAY

Container & Packaging

- Shifting consumer preferences and customer innovations driving demand for beverage cans and flexible packaging.
- Can sheet shipments increased 3.3% in 2020, announcements from Kaiser and Arconic, significant canning capacity coming online this year/early next.

Transportation

• EVs, fuel economy will intensify light-weighting demands.

Questions for 2021 & Beyond

- Impact of COVID Relief and vaccination roll-out?
- Less commercial construction?
- Travel recovery post-pandemic?
- New fuel economy regulations?
- Federal investment in infrastructure?
- China's Impact on global aluminum trade flows and trade policy?
- Passenger & light vehicle production returned to pre-pandemic levels (production in H2 2020 increased slightly over production in H2 2019). RV production surged in H2 2020 and has stayed high.

B&C

• Tremendous resiliency, with housing starts up 7% and construction spending up 4.7% for the year.

Electrical

• Renewed attention to electrical grid could lead to significant investments. Opportunities in renewables, EV infrastructure.



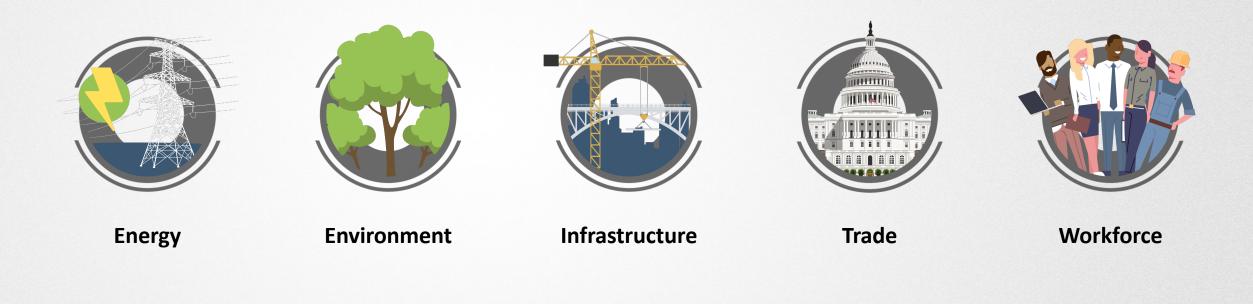
MARKET BREAKDOWN





THE ALUMINUM AGENDA

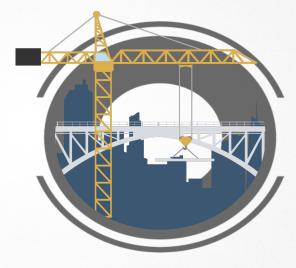
A Policy Roadmap for a Competitive U.S. Aluminum Industry







US INFRASTRUCTURE BILL



Infrastructure



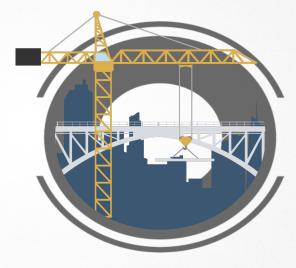
ARLINGTON, VA (July 29, 2021) — In a <u>letter to</u> <u>Congress</u> today, Aluminum Association president & CEO Tom Dobbins <u>reiterated</u> the industry's support for yesterday's historic bipartisan infrastructure framework.

"The U.S. aluminum industry and its leaders know that this once-in-a-generation infrastructure investment will make our nation more resilient, our climate cleaner, and our economy more competitive," Dobbins said in the letter. "As one of only eight critical mineral commodities recognized by the federal government as essential to all sectors of the U.S. economy, this bipartisan investment will depend on aluminum."

The framework addresses a number of the <u>major</u> infrastructure priorities the Aluminum Association laid out earlier this year: weight ratio than copper and significant economic benefits, aluminum has for decades been the leading material used in wiring power grids. Aluminum is also vital for solar power with <u>more</u> <u>than 85 percent</u> of solar photovoltaic components made from aluminum.

- Public transportation building: Aluminum is used extensively as a building material in large public transportation building projects. Aluminum's durability means it can serve its function in a building for many decades, reducing maintenance costs. The framework's investments in our nation's transit hubs would depend on aluminum's attributes to qualify for Leadership in Energy and Environmental Design (LEED) certification and optimize the life cycles of the buildings themselves.
- **Recycling infrastructure:** The framework includes a number of down payments needed to improve our nation's recycling infrastructure supporting a

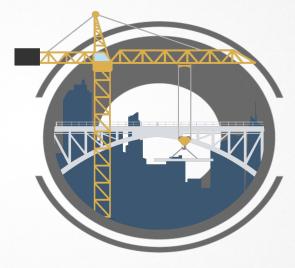
US INFRASTRUCTURE BILL



Infrastructure



US INFRASTRUCTURE BILL



Infrastructure



JOIN THE CONVERSATION



www.aluminum.org/signup Aluminum Week every Friday at 8 a.m. ET



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ALUMINUM TRADE PRIORITIES



Sustainability, Opportunity

Allies, Institutions, Partnerships

Operational & Policy Issues Intertwined

aluminum.org/agenda/trade

Tough Talk or Real Change?

AD/CVD, Trade Rules, USMCA, New FTAs?



ALUMINUM TRADE PRIORITIES



Sustainability, Opportunity Multilateral Allies, Institutions, Partnerships Climate Operational & Policy Issues Intertwined

aluminum.org/agenda/trade

China Focus Tough Talk or Real Change?

AD/CVD, Trade Rules, USMCA, New FTAs?



SUSTAINABILITY ADVANCES

Production

- Inert anode technology zero direct GHG emissions
- Elysis (Alcoa/Rio Tinto)
- Al+ (Rusal)

Recycling

- New industry targets and sorting/processing technology
- Closed loop partnerships (Ford, Nissan)

Use Phase

- Lightweighting potential & durability
- Vehicle lightweighting = 20% drop in lifetime emissions

Pathways to 2050

- Partners at International Aluminium Institute
- Released report in March on pathways for the industry to reach net zero emissions by 2050

"Aluminum's history is one of **increasing efficiencies and new processes.** Its next wave of innovations may bring it to zero emissions, and in the process help the world along a net-zero path by mid-century, too."

Nathaniel Bullard Bloomberg New Energy Finance

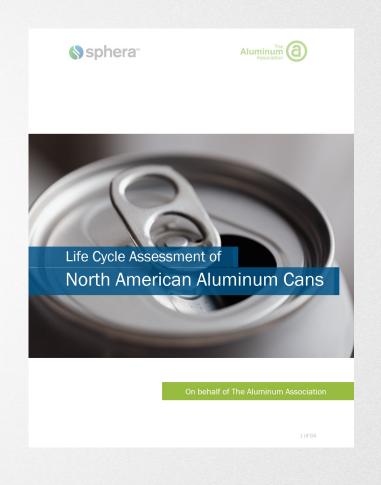






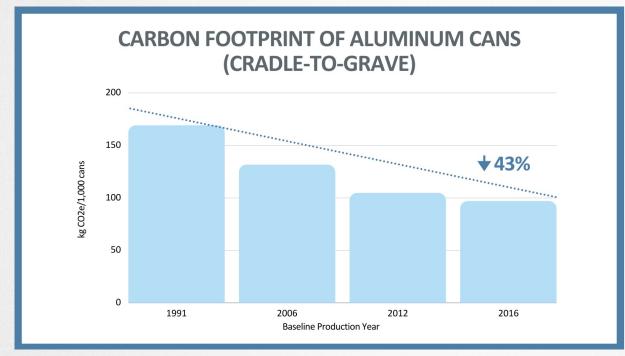
LIFE CYCLE ASSESSMENT: ALUMINUM CAN

- A new comprehensive Life Cycle Assessment (LCA) by sustainability consultancy Sphera shows that the carbon footprint of aluminum beverage cans made in North America has dropped by nearly half over the past three decades.
- The new report was commissioned by the Aluminum Association to update a previous study published in 2014.
- Tracking the life cycle of 1,000 aluminum cans manufactured in North America.





ALUMINUM SOURCING MATTERS



EFFECT OF PRIMARY ALUMINUM SOURCING ON CRADLE-TO-GATE CARBON FOOTPRINT



Note: Assuming the same primary metal content as the North American beverage can. Notably, an aluminum can made with only Chinese primary metal and no recycled content would be at least 4 times as carbon intensive (cradle-to-gate) compared to a typical North American aluminum can.



WHAT'S NEXT

AUTO ROADMAP

Developing auto aluminum roadmap, identifying industry objectives over the next decade, including on sustainability issues. REMADE Project with Ford.

SEMI-FAB LCA

Aluminum

26,982

13

Target Fall 2021 for LCA report to show energy use and carbon impact of aluminum production in North America. Market breakdown and global region comparison.

FOIL RECYCLING

Follow up on recommendations from research project to ID barriers to foil recycling (education, MRF sorting, regultions on contanimant)

BUILDING PCRs

Develop North American aluminum product category rules (PCR). Update Environmental Product Declarations (EPDs) and Green Building Guides.



